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# 1 Jan 2016 Property & Casualty Treaty Renewals

Hannover, 3 February 2016

*hannover* **re**<sup>®</sup>

## Important note

- ▶ Unless otherwise stated, the **renewals part** of the presentation is based on **Underwriting-Year (U/Y) figures**. This basis is only remotely comparable with Financial-Year (FY) figures, which are the basis of quarterly and annual accounts.
- ▶ The situation shown in this presentation exclusively reflects the developments in **Hannover Re's portfolio**, which may not be indicative of the market development.
- ▶ Pricing includes changes in risk-adjusted exposure, claims inflation and interest rates.
- ▶ Portfolio developments are measured at **constant foreign exchange rates** as at 31 December 2015.

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# Reinsurance markets

# Competition continued to be intense

## Reinsurance market highlights

- ▶ 4<sup>th</sup> consecutive year with NatCat losses below expectation and very good results posted by almost all market participants
- ▶ 3<sup>rd</sup> consecutive year with rate reductions leaves the P&C R/I business with clearly reduced margins
- ▶ Persistent low interest rate environment and currency influences impacted capacity supply and underwriting discipline
- ▶ Continued pressure on pricing, but largely stable terms and conditions
- ▶ Excess of R/I supply (from alternative capital and reinsurers) continues to increase
- ▶ Increased M&A activity in 2015 had partly positive/partly negative effect on R/I buying behaviour
- ▶ Broadening spectrum of coverage and types of placements
  - Stronger interest in multi-year coverages signals that market participants expect bottoming of the cycle
  - Innovation leading to new sources of income (e.g. cyber)
  - Risk-based solvency regulations introduced in several regions impacted R/I demand

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## Our results

## Challenging renewals overall despite our selective U/W approach HR's position in line with the strategy "long-term success in a competitive business"

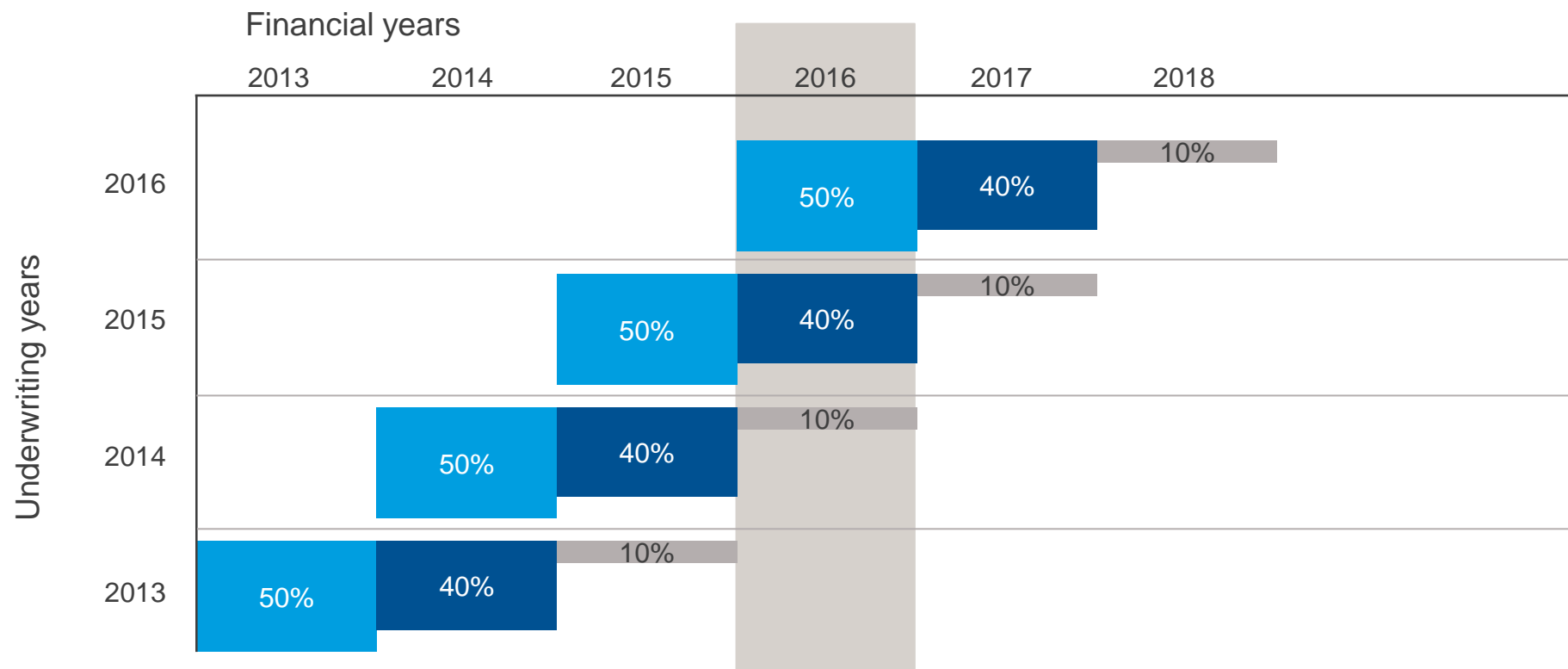
- ▶ We continued to be a preferred reinsurer thanks to our superior rating, our excellent client relationship management and our broad diversification by line of business and territory, but we could not totally isolate ourselves from the overall market trend
- ▶ Showing continued to be excellent and enabled us to successfully concentrate on business that meets our margin requirements
- ▶ In the light of the current phase of the cycle, we kept our capital allocated to NatCat unchanged at 16% with an eye to reduced prices and volatility management
- ▶ In keeping with our cycle management in this soft market we did not hold back from giving up premium, especially in marine and aviation
- ▶ On the other hand, some areas of business such as German motor, US property and casualty and China continued to show a good rating quality which allowed us to increase our involvement there
- ▶ Terms and conditions largely stable
- ▶ In order to steer our net risk appetite, we purchased more retrocession
- ▶ HR is very well positioned in the soft market with conservative loss reserve buffers and a management expense ratio well below our peers'

**Pricing quality should still enable us to earn our cost of capital**

# Time lag between underwriting year and financial year

2016 financial year reflects pricing quality for 2014, 2015 and 2016 underwriting year

## Premium distribution



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## Our portfolio

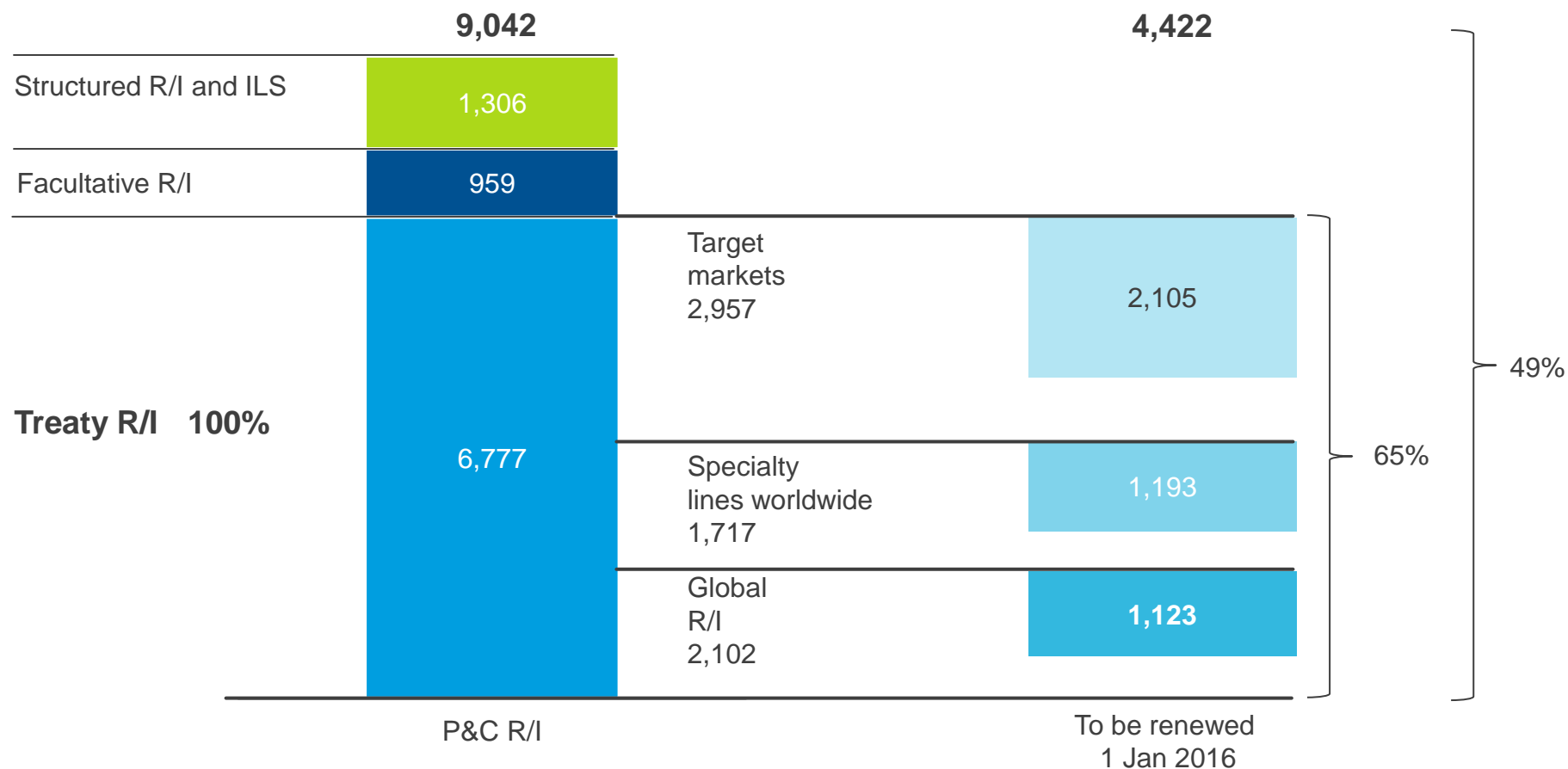


# 65% of treaty reinsurance (R/I) renewed 1 January 2016

Equates to 49% of the total P&C premium

## Estimated premium income U/Y 2016

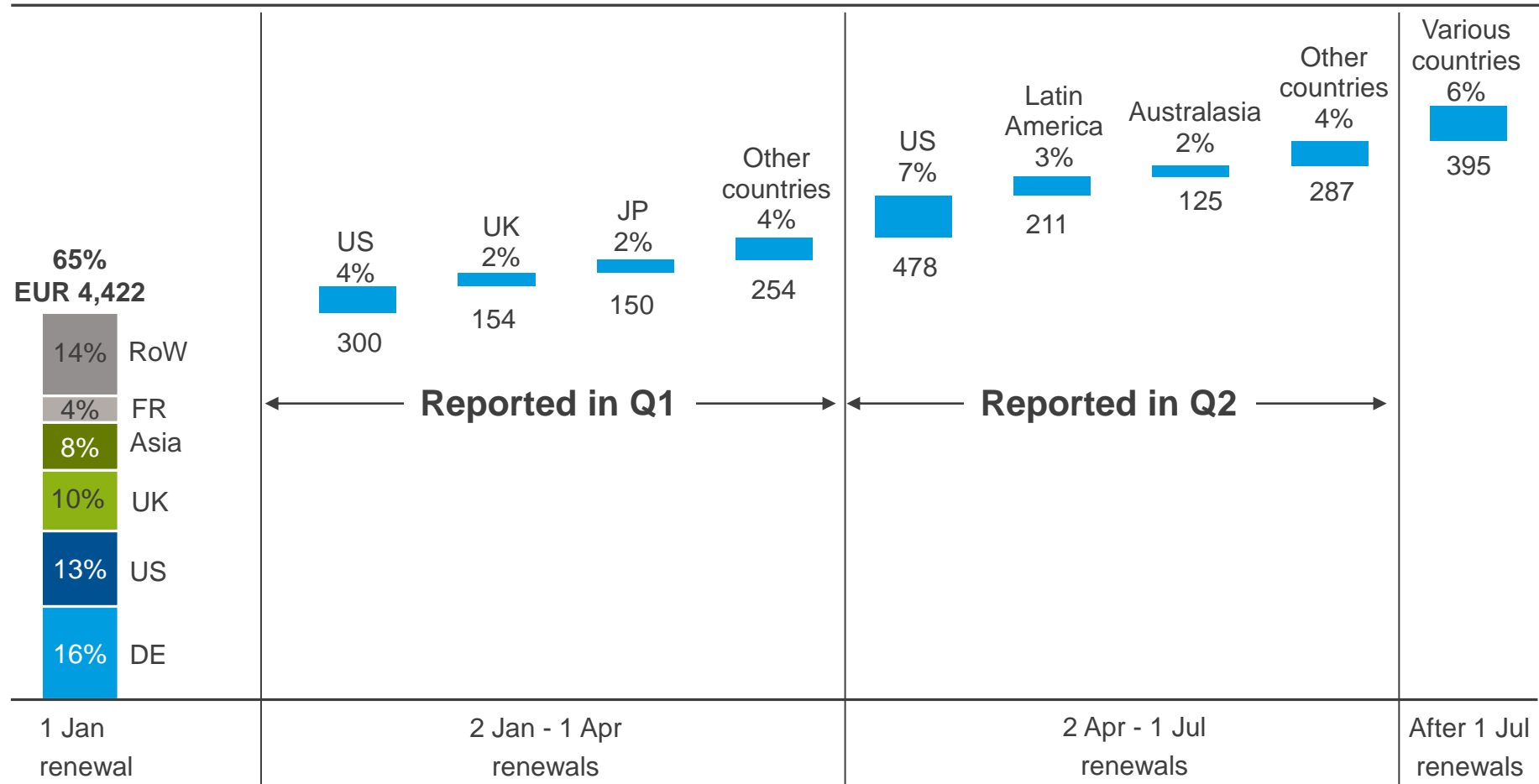
in m. EUR



# 65% of treaty reinsurance (R/I) renewed 1 January 2016

## Renewals split in 2016

**Traditional treaty reinsurance (excl. structured R/I & ILS and facultative R/I)** in m. EUR



Based on 2015 U/Y

# Premium development overall rather stable ...

## ... but varies by line of business

Property & Casualty reinsurance		1/1/2015		1/1/2016
	Lines of business	Premium <sup>1)</sup>	Variance	Premium <sup>1)</sup>
Target markets	North America <sup>2)</sup>	765	+8.5%	830
	Continental Europe <sup>2)</sup>	1,340	-3.0%	1,299
Specialty lines worldwide	Marine	208	-8.9%	189
	Aviation	210	-17.8%	172
	Credit, surety and political risks	467	-2.3%	456
	UK, Ireland, London market and direct	309	+5.5%	326
	Facultative R/I		Not reported	
Global R/I	Worldwide treaty <sup>2)</sup> R/I	982	-3.5%	948
	Cat XL	141	-5.5%	133
	Structured R/I and ILS		Not reported	
<b>Total 1 Jan renewals</b>		<b>4,422</b>	<b>-1.5%</b>	<b>4,355</b>

1) Premium estimates in m. EUR at unchanged f/x rates

2) All lines of business except those stated separately

# Persistent broad softening of non-proportional business

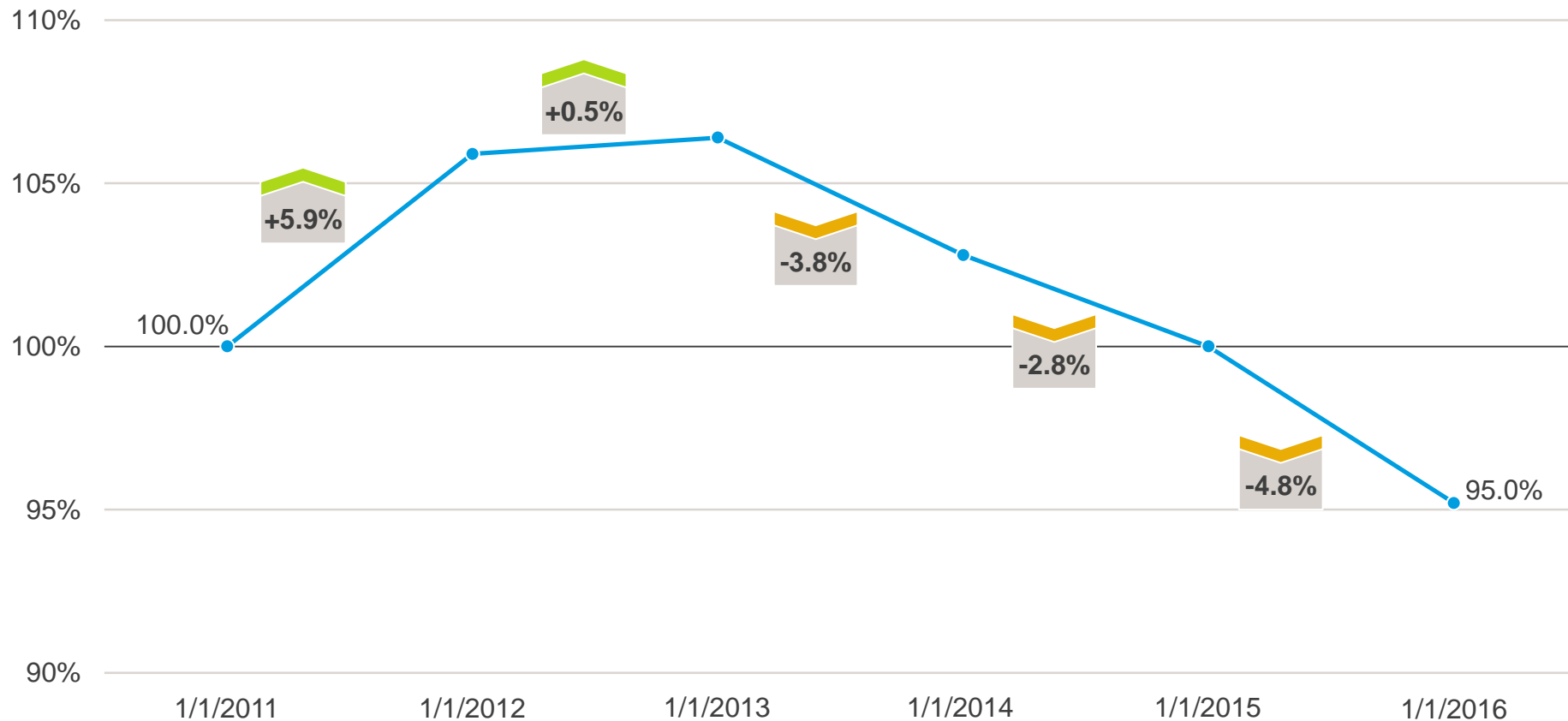
Non-proportional		1/1/2015	1/1/2016	
	Lines of business	Of total premium <sup>1)</sup>	Of total premium <sup>1)</sup>	XL price changes
Target markets	North America <sup>2)</sup>	56%	52%	-4.0%
	Continental Europe <sup>2)</sup>	27%	28%	-2.0%
Specialty lines worldwide	Marine	61%	60%	-13.0%
	Aviation	15%	13%	-12.0%
	Credit, surety and political risks	13%	14%	-4.3%
	UK, Ireland, London market and direct	30%	26%	-6.7%
	Facultative R/I	Not reported		
Global R/I	Worldwide treaty <sup>2)</sup> R/I	11%	11%	-0.7%
	Cat XL	100%	100%	-8.1%
	Structured R/I and ILS	Not reported		
<b>Total 1 Jan renewals</b>		<b>31%</b>	<b>30%</b>	<b>-4.8%</b>

1) Non-proportional premium estimates at unchanged f/x rates

2) All lines of business except those stated separately

# Rating level for the first time below 2011 for non-prop. business

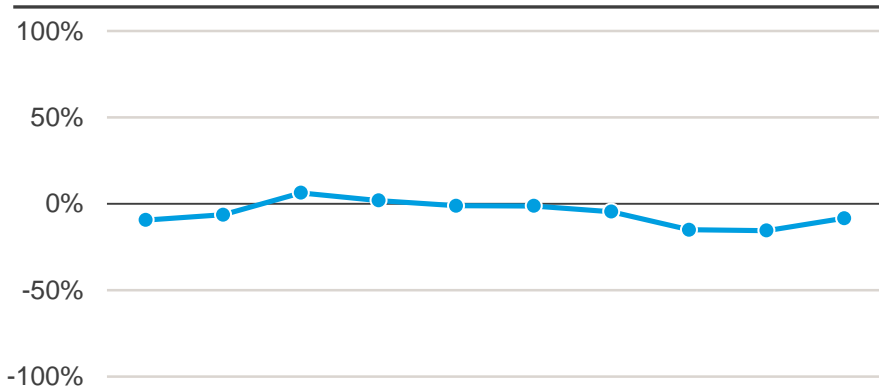
## XL price changes on 1 January renewals



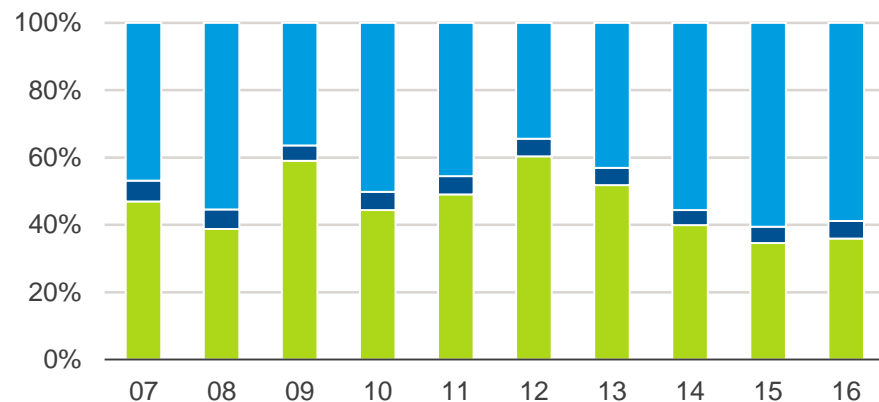
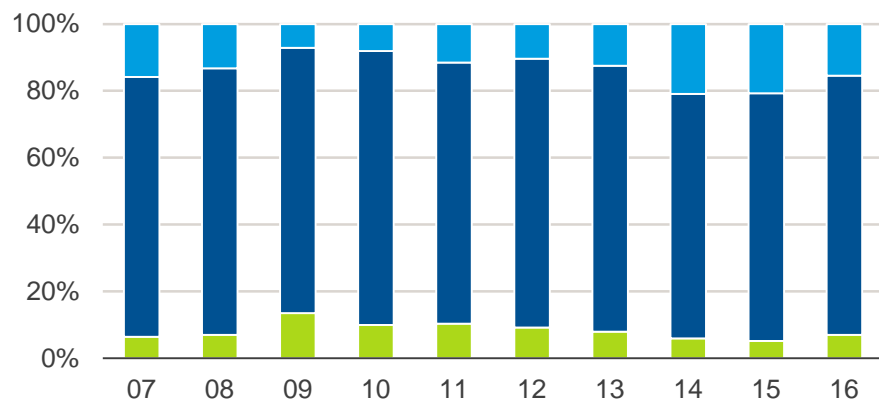
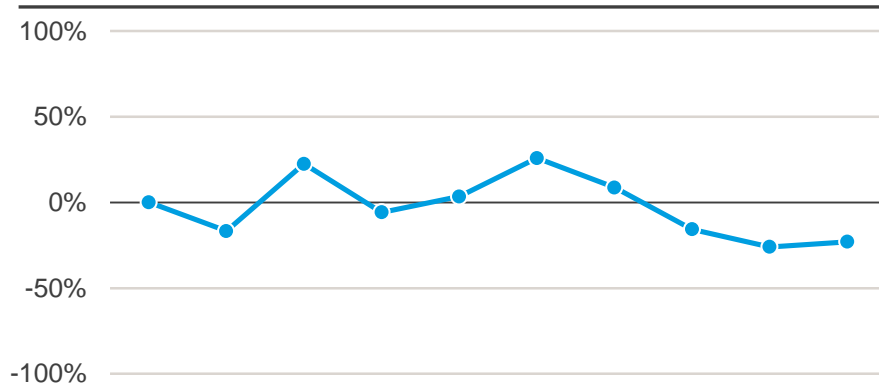
# Stabilising of proportional commissions ...

## ... but continued RoL decreases

Number of proportional treaties<sup>1)</sup>



Number of non-proportional treaties<sup>2)</sup>

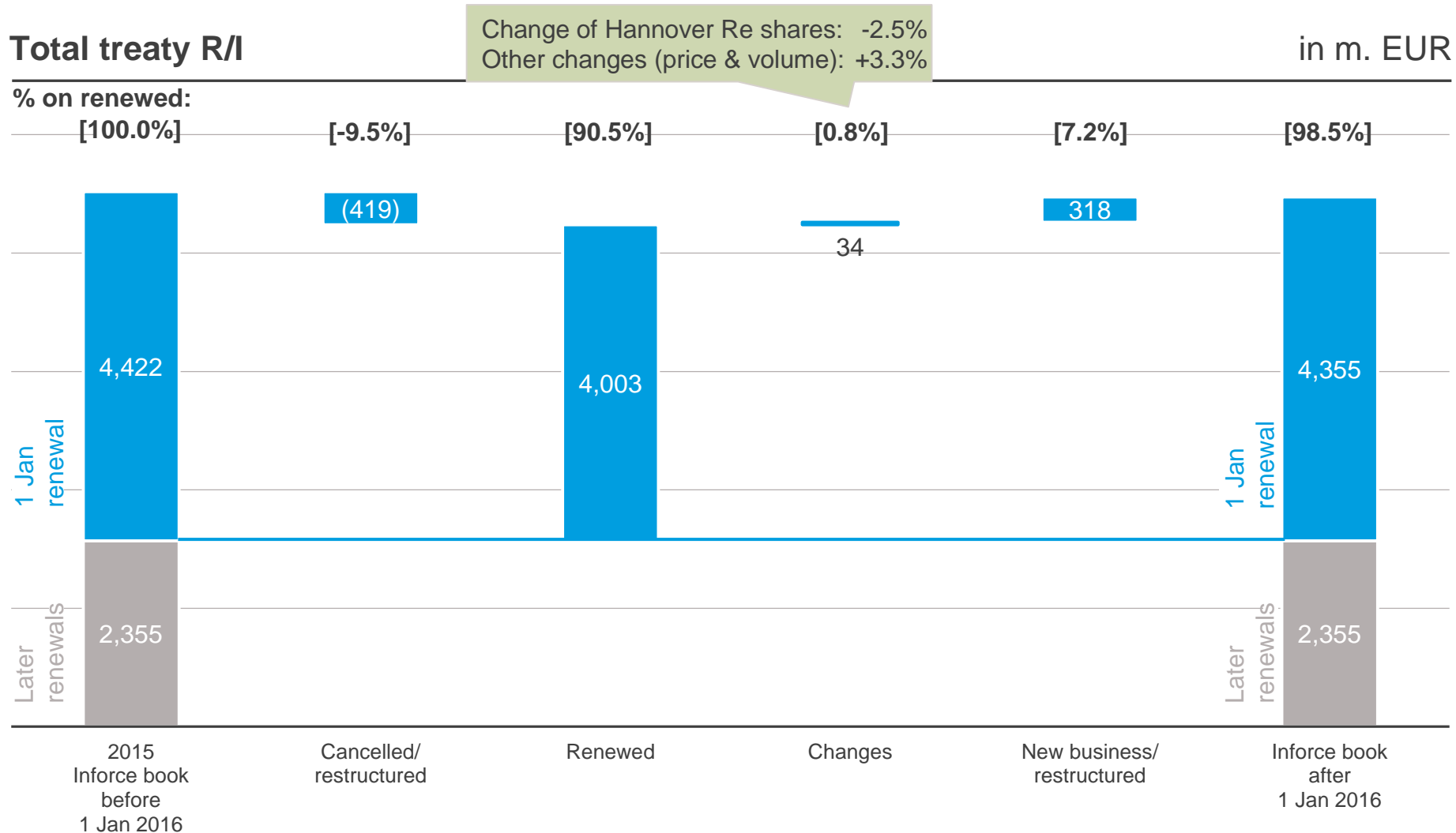


— Net change (improvement - deterioration) ■ Improvement ■ Unchanged ■ Deterioration

1) Comparison of commission

2) Comparison of Rate on Line (RoL)

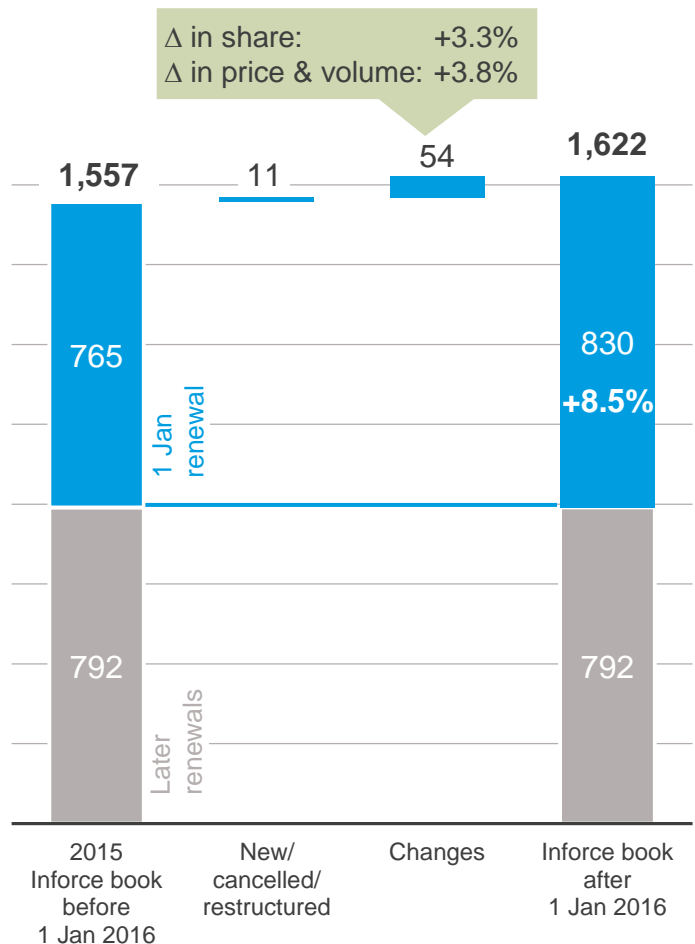
# As a leading reinsurer we kept our premium largely stable ... ... due to our diversification



# Continued opportunities for profitable business allow for growth

## Rate development in line with our expectation

### North America in m. EUR



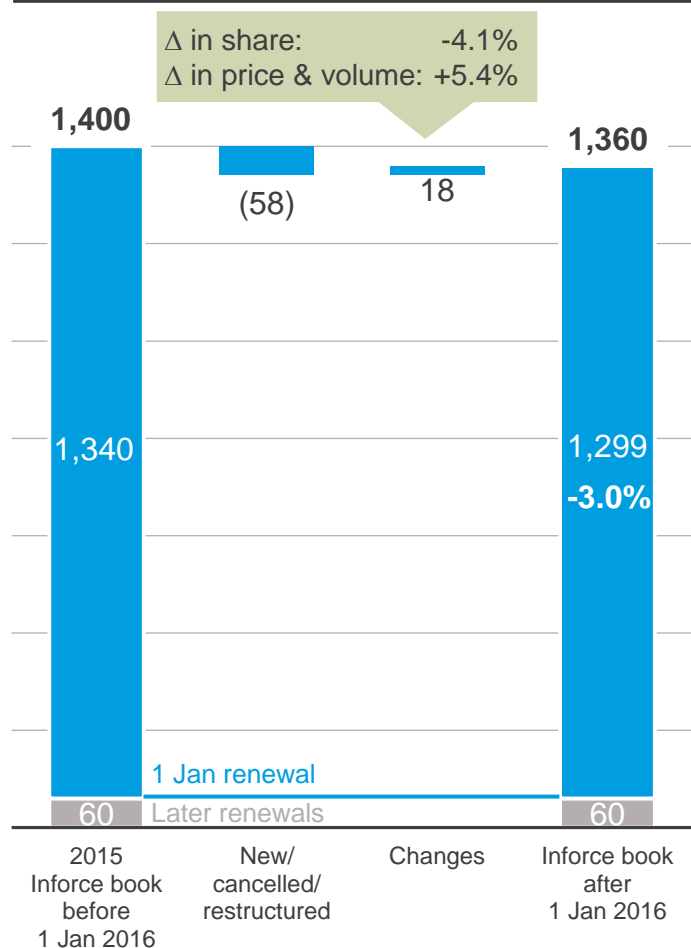
- ▶ Favourable macroeconomic development led to higher demand for primary insurance – we benefit from an increased involvement through our proportional reinsurance
- ▶ New and restructured treaties in an additional amount of EUR 103 m., whereas cancelled business amounted to EUR 92 m.
- ▶ US property: overall relatively slight rate reductions despite low loss activity
  - Loss free/profitable programmes: on average -5%
  - Loss affected +10 to +20%
- ▶ US casualty: mostly stable with a slowing of rate reductions
  - Increased interest for two-year placements
  - Slight premium growth in all three parts of our casualty book: standard, specialty and professional liability
- ▶ Canada: despite continued pressure on rates, selected attractive opportunities allowed for modest growth



# Stable market position in a heterogeneous environment

## More volume from long-term client relationships

### Continental Europe in m. EUR



► Germany: market position further strengthened and better diversified

- 5th consecutive year of higher original motor rates
- Our high market share in R/I of private lines where rates continue to increase, but reduced involvement in commercial lines which were still very competitive
- Expected premium reductions due to restructuring of R/I programmes of a Group client were partly offset by increased share with target clients

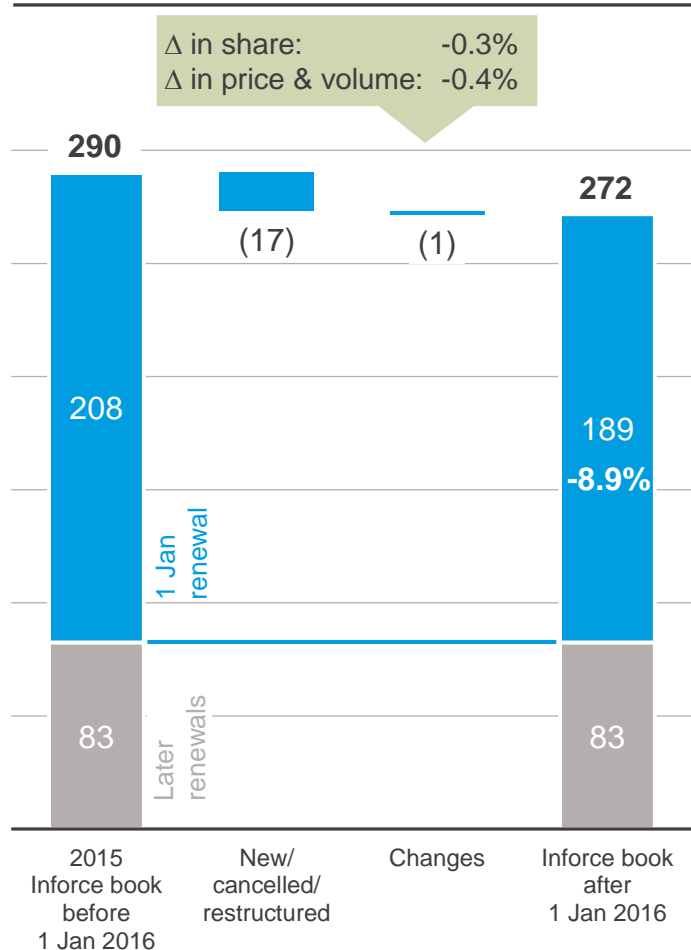
► Other Continental European countries: further deterioration of terms and pricing

- France: extension of existing client relationships
- Netherlands and Nordics: with pleasing signings, we kept our position as one of the market leaders and hence our business volume remained stable
- Southern and Eastern Europe: difficult economic environment and ongoing high competition; rates under significant pressure

# Continue to be a market leader for marine XL

Market share marginally reduced due to our cycle management

**Marine** in m. EUR



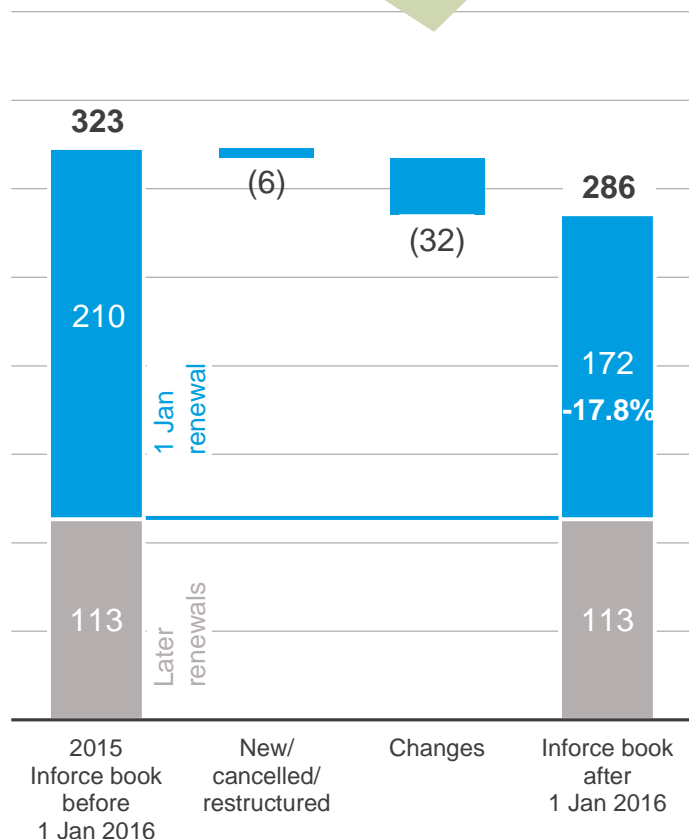
- ▶ Softening of rates (down 10% - 15%) across all territories and lines of business more pronounced than expected; terms and conditions broadened
- ▶ Major losses in 2015 did not brake further softening
- ▶ Energy market: collapse of oil price produced less demand for primary and reinsurance coverage
- ▶ Premium volume decreased due to restructuring of a large number of R/I programmes
- ▶ Limited amount of new business written at still acceptable margins

# With regard to cycle management we reduced our involvement

## Another year in the soft stage of the cycle

**Aviation** in m. EUR

Δ in share: -12.6%  
 Δ in price & volume: -2.6%

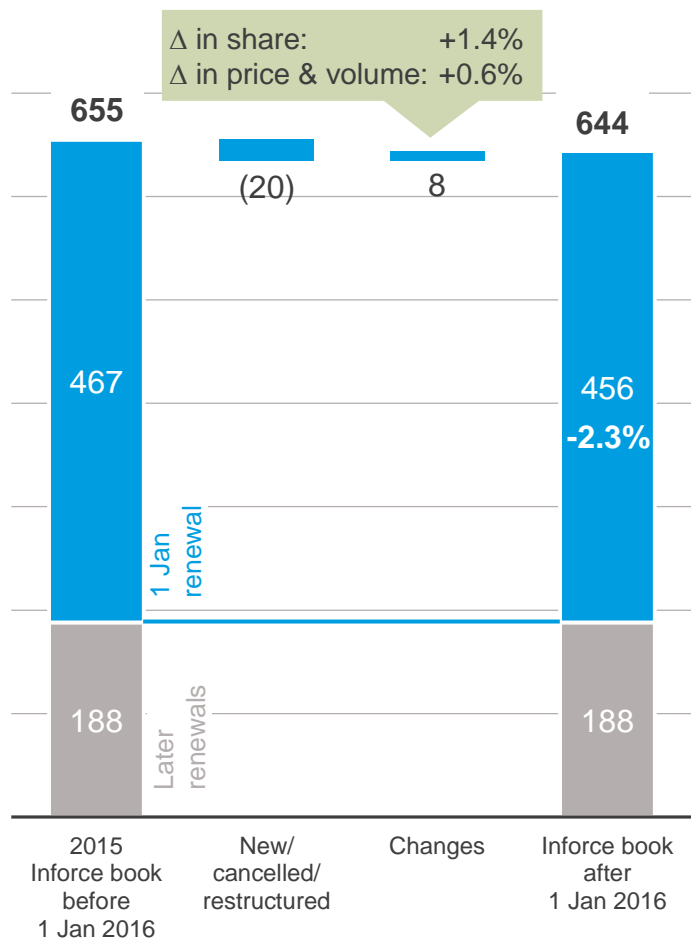


- ▶ Incurred large airline and space losses did not hold against price erosion
- ▶ Difficult environment with abundant capacities and fierce competition
  - Non-prop.: rate reductions of 10% to even 15% on loss-free programmes higher than expected
  - Prop.: increased commissions led us to reduce our lines on some large programmes
- ▶ With an eye to our cycle management approach we only renewed business that earns our cost of capital
- ▶ Defended our lead position on good-quality accounts

# Maintained market share ...

## ... without giving up profitability requirements

### Credit, surety and pol. risks in m. EUR

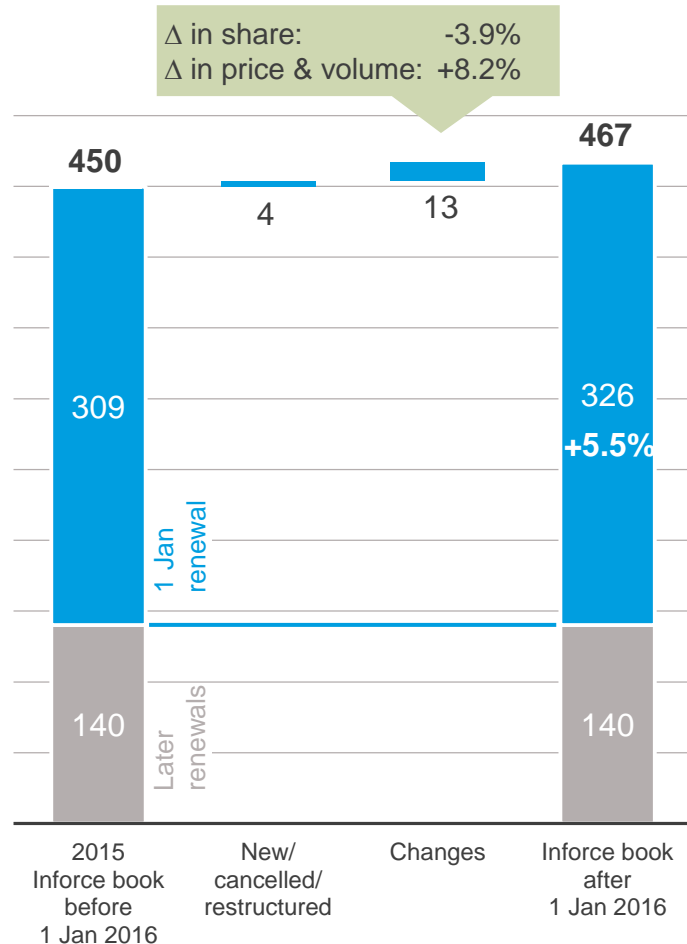


- ▶ Continued good showing and signing of business
- ▶ Signs of a slowdown in softening: commissions almost stable and stronger interest in two-year treaties
- ▶ Credit: quality of renewal book should safeguard the profitability level
  - Maintained expiring market shares with some increase at reasonable terms
  - Stabilised net retentions at our cedents
- ▶ Surety: kept signed lines at expiring level
- ▶ Political risks: slightly increased premium
  - Focus on existing long-term relationships led to organic growth and therefore sustained our leading position
- ▶ Higher loss probability in the emerging markets resulted in some improved pricing and terms & conditions

# Pleasing 1/1 renewal outcome

## Business opportunities utilised in a competitive market

### UK, London market & direct in m. EUR

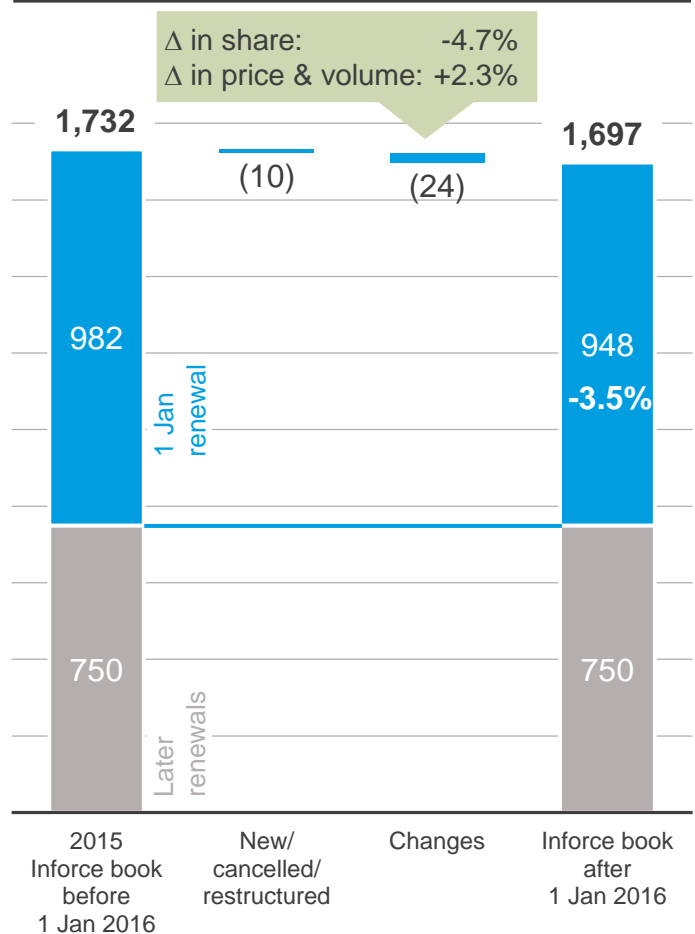


- ▶ Stable UK motor XL rates for the second year after three consecutive years of strong rate increases benefiting from underlying primary rate increases
- ▶ By contrast, reductions are “the norm” in most other classes of business
- ▶ Reduced shares in programmes with property and catastrophe exposure
- ▶ Selected growth opportunities in direct business

# Selective underwriting resulted in reduced premium overall

Large volume (43%) will be renewed later

## Worldwide treaty R/I in m. EUR

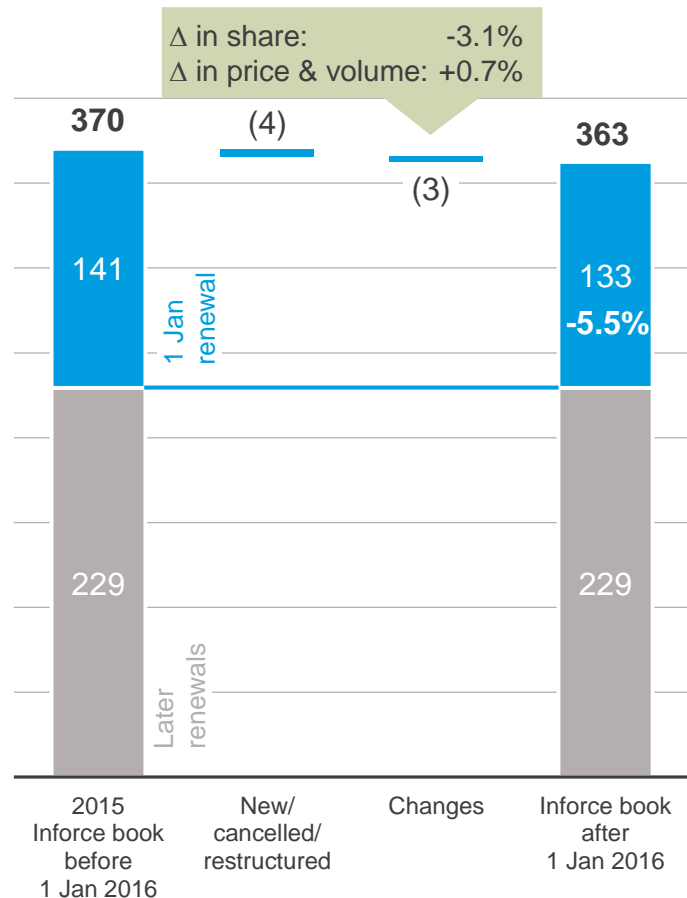


- ▶ Continued softening of terms and conditions in most markets
- ▶ China: marketing efforts bearing fruit, leading to double-digit growth based on well-diversified business
- ▶ Rest of Asia: reduced our shares where necessary following a clear cycle management approach
- ▶ Latin America: challenging economic conditions leading to reduction in rates (down to -10%), but majority of book renews later
- ▶ South Africa: premium increases in original currency
- ▶ Australia/New Zealand: not a major renewal date but increased market position through extended key client relationships
- ▶ Agriculture: mostly uncoupled from general market environment, renewed at expiring terms and conditions, but bulk of business renews in the 1<sup>st</sup> quarter

# Oversupply in capacity puts pressure on catastrophe business

## Strict adherence to technical underwriting approach

**Cat XL** in m. EUR



- ▶ Our excellent security was sought after to cover natural catastrophe risks
- ▶ Opportunities to grow mostly declined due to insufficient terms and conditions
- ▶ US: slowdown of rate decrease development
  - Price reductions up to 6% for loss-free treaties
  - Some cedents bought more limits (top and bottom layers)
- ▶ Europe: double-digit premium reductions due to rate decreases and higher retentions
- ▶ Latin America: softening of rates in the region of around 5% - 10%; growth in the underlying business

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# Outlook

Financial-year figures



# Portfolio quality should still enable us to earn the cost of capital

## U/Y 2016 profitability clearly impacts financial year results

	Lines of business	Volume <sup>1)</sup>	Profitability <sup>2)</sup>
<b>Target markets</b>	North America <sup>3)</sup>		+
	Continental Europe <sup>3)</sup>		+/-
<b>Specialty lines worldwide</b>	Marine		+
	Aviation		-
	Credit, surety and political risks		+
	UK, Ireland, London market and direct		+/-
	Facultative R/I		+
<b>Global R/I</b>	Worldwide treaty <sup>3)</sup> R/I		+
	Cat XL		-
	Structured R/I and ILS		+/-

1) In EUR, development in original currencies can be different

2) ++ = well above CoC; + = above CoC; +/- = CoC earned; - = below Cost of Capital (CoC)

3) All lines of business except those stated separately

## Guidance for 2016

### Hannover Re Group

- ▶ Gross written premium<sup>1)</sup> \_\_\_\_\_ stable to small reduction
- ▶ Return on investment<sup>2) 3)</sup> \_\_\_\_\_ ~ 2.9%
- ▶ Group net income<sup>2)</sup> \_\_\_\_\_ ~ EUR 950 m.
- ▶ Dividend pay-out ratio<sup>4)</sup> \_\_\_\_\_ 35% - 40%  
(The ratio may increase in light of capital management considerations)

1) At unchanged f/x rates

2) Subject to no major distortions in capital markets and/or major losses in 2016 not exceeding the large loss budget of EUR 825 m.

3) Excluding effects from ModCo derivatives

4) Related to group net income according to IFRS

# Rationale for the 2016 profit guidance

## Long-term success in a competitive business

**+** We expect further increased profits from our Life & Health business excluding 2015 termination fees

**+** Despite further rate reductions on our P&C business the quality of our portfolio should still allow us to keep C/R at or below 96.0%

**+** Supported by continued high confidence level of our P&C reserves and

**+** Better conditions of our increased retrocession coverage

**+** We expect to achieve a largely stable absolute NII on the back of an increased investment volume (from a further positive cash flow) despite low interest rate environment

**+** We are maintaining our competitive advantage of low admin expenses

Subject to no major distortions in capital markets and/or major losses in 2016 not exceeding the major loss budget of EUR 825 m.

**We are confident to achieve the guidance**

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# Appendix

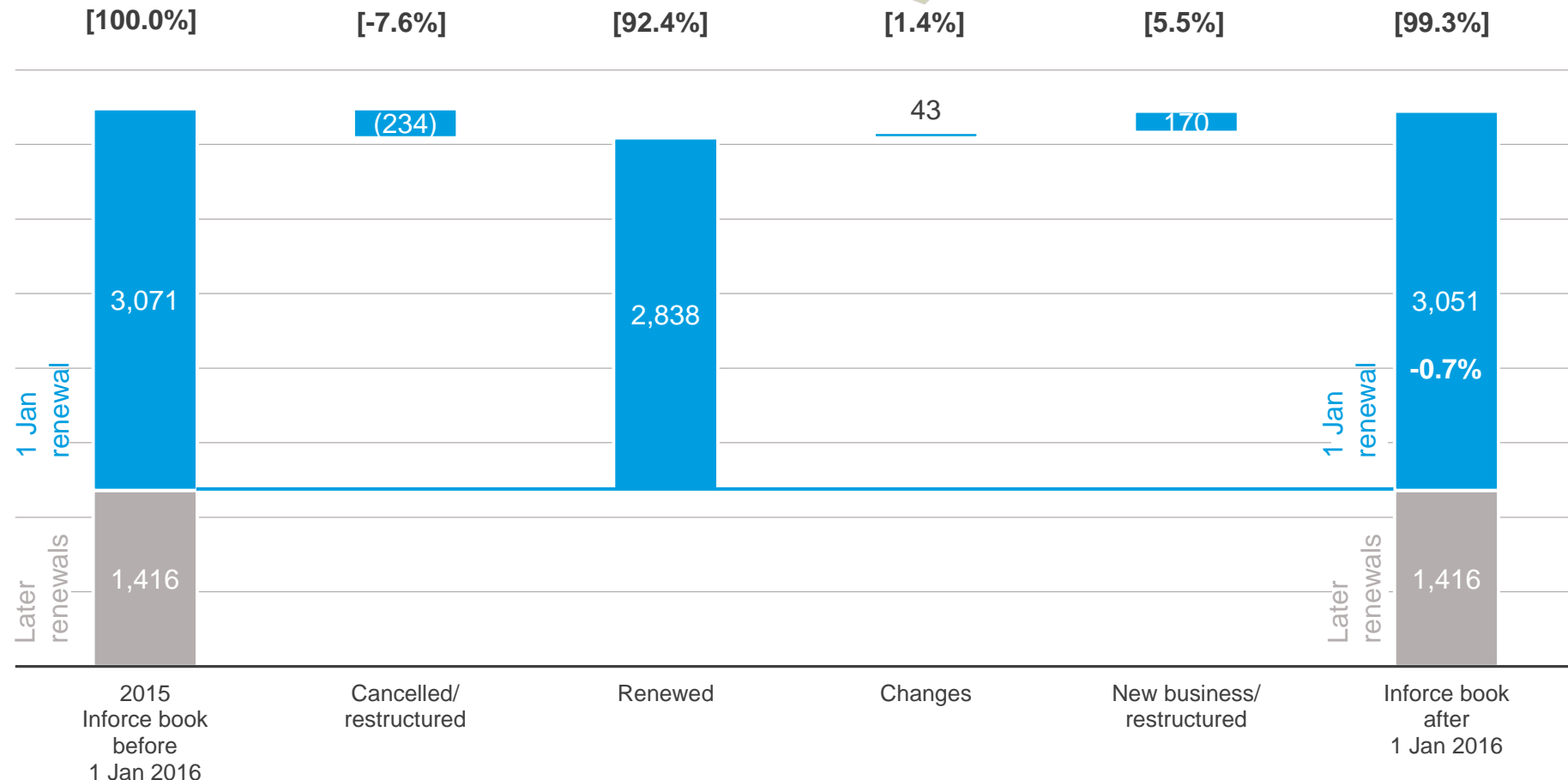
# Nearly unchanged volume in proportional business

## Treaty R/I - proportional

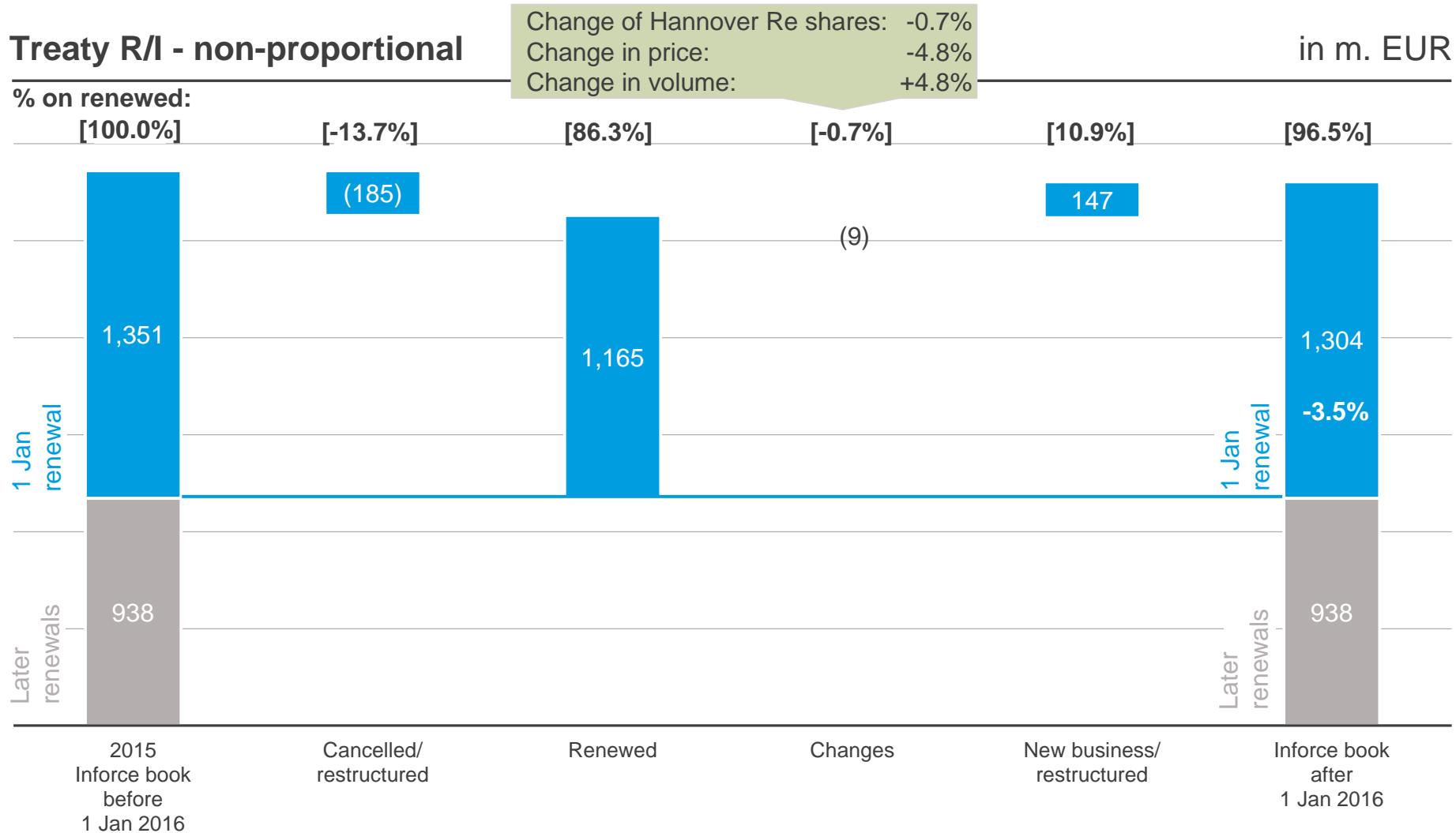
Change of Hannover Re shares: -3.3%  
Other changes (price & volume): +4.7%

in m. EUR

% on renewed:



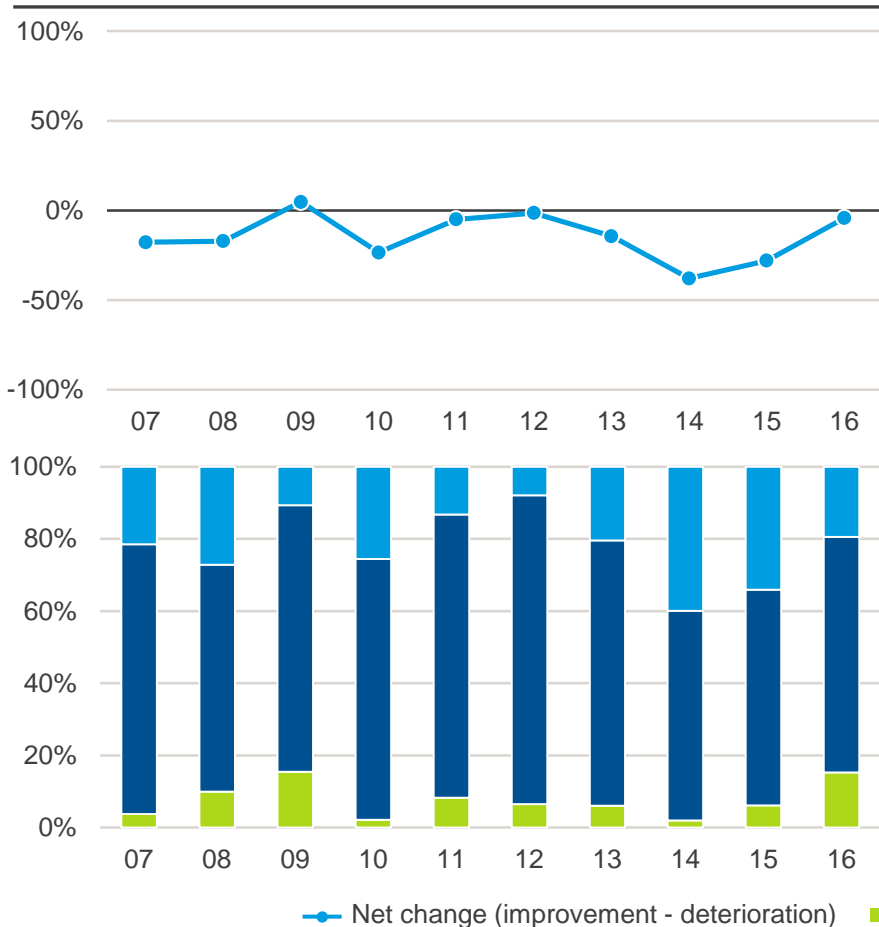
# Share of non-prop. business decreases to 30% of our P&C book



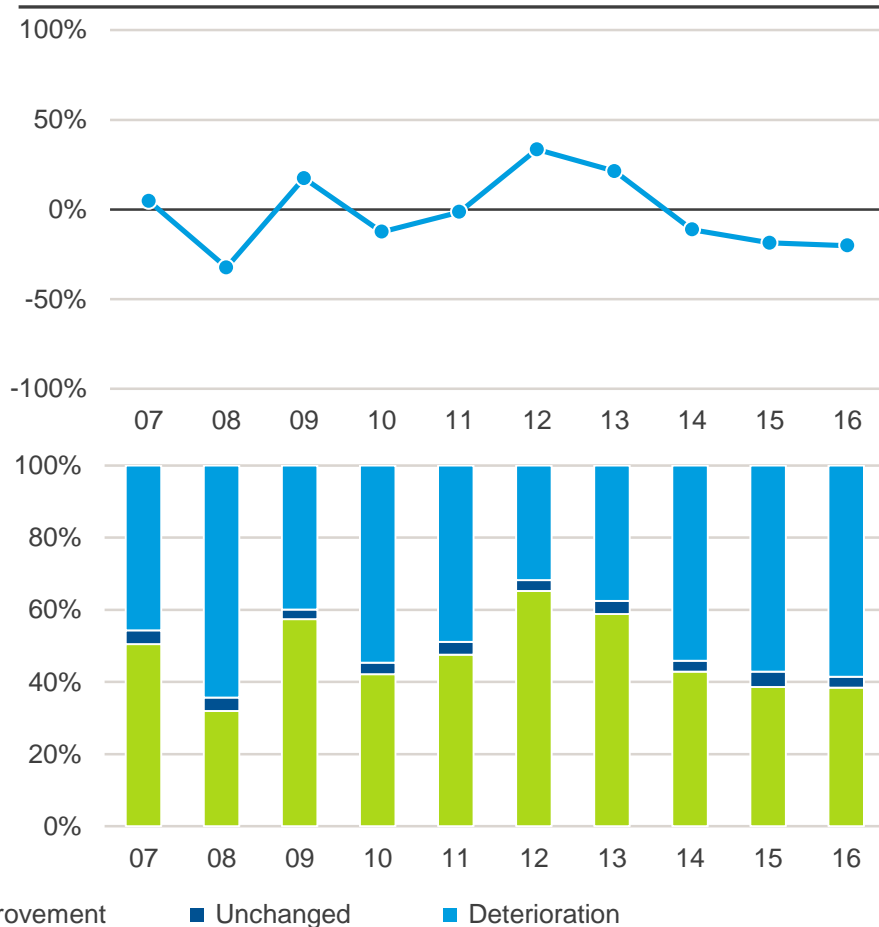
# Proportional business holds up comparatively better

## North America

Number of proportional treaties<sup>1)</sup>



Number of non-proportional treaties<sup>2)</sup>



1) Comparison of commission

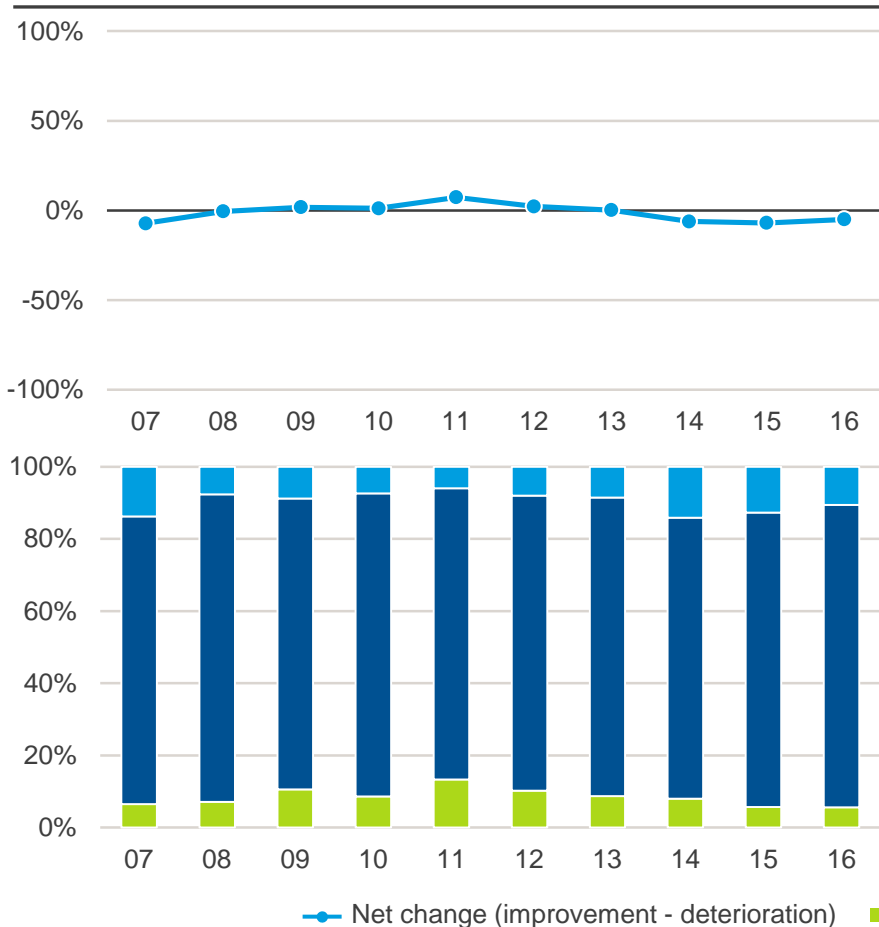
2) Comparison of Rate on Line (RoL)



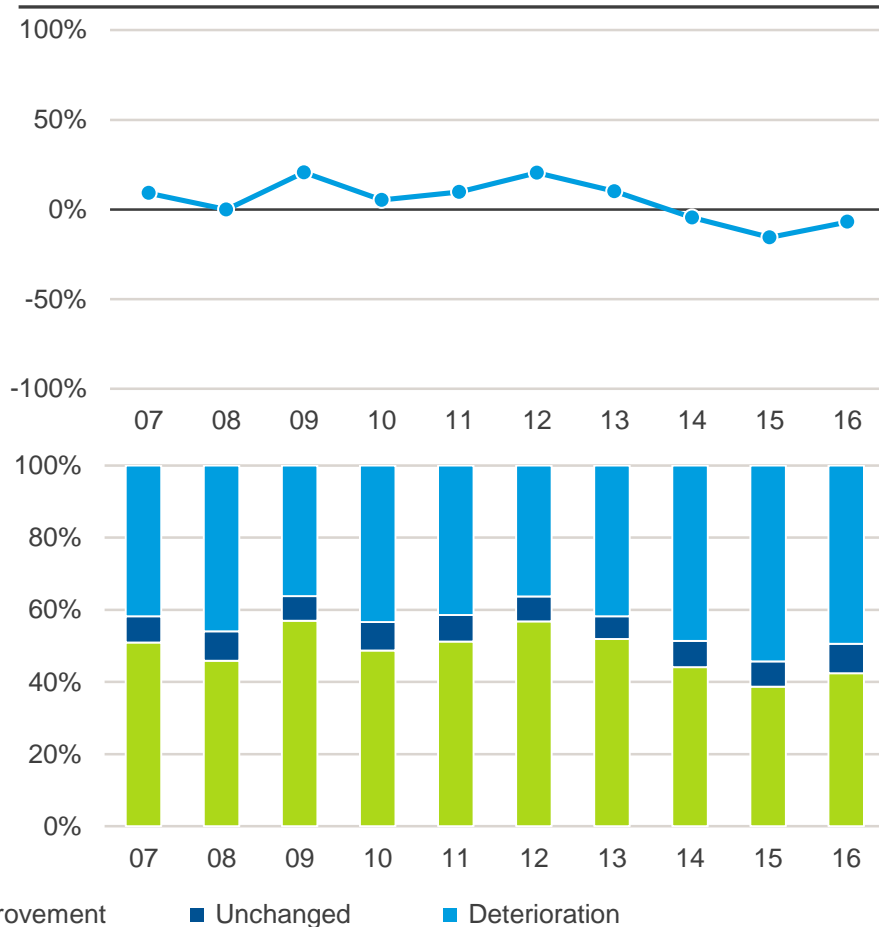
# Softening in Europe more pronounced in non-prop. business

## Continental Europe

**Number of proportional treaties<sup>1)</sup>**



**Number of non-proportional treaties<sup>2)</sup>**



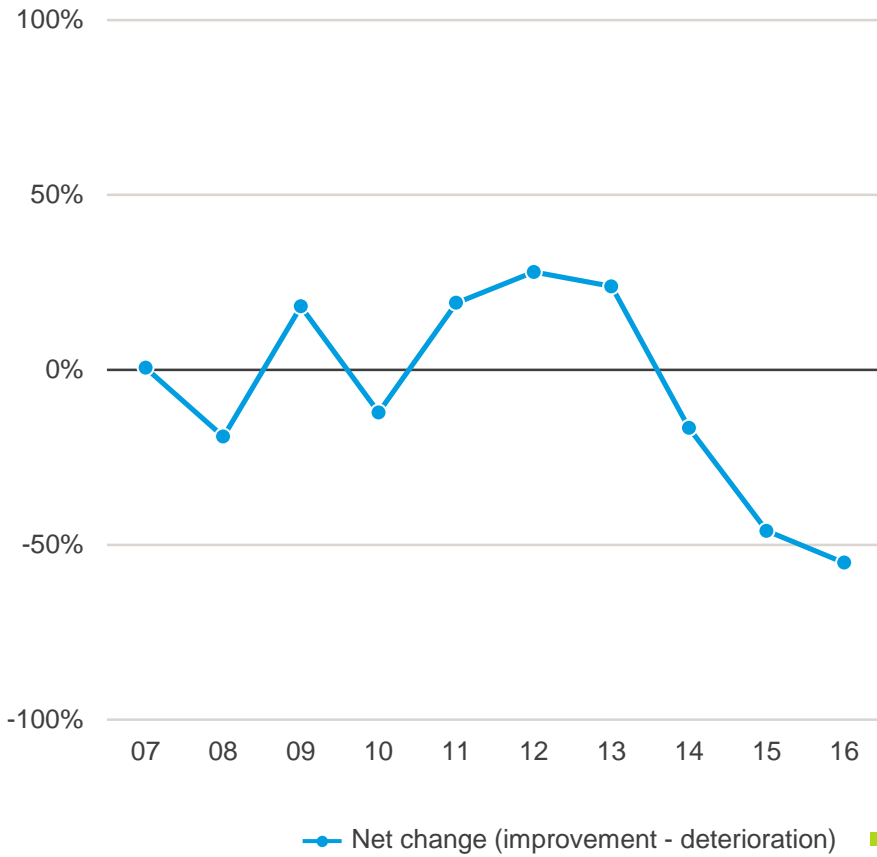
1) Comparison of commission

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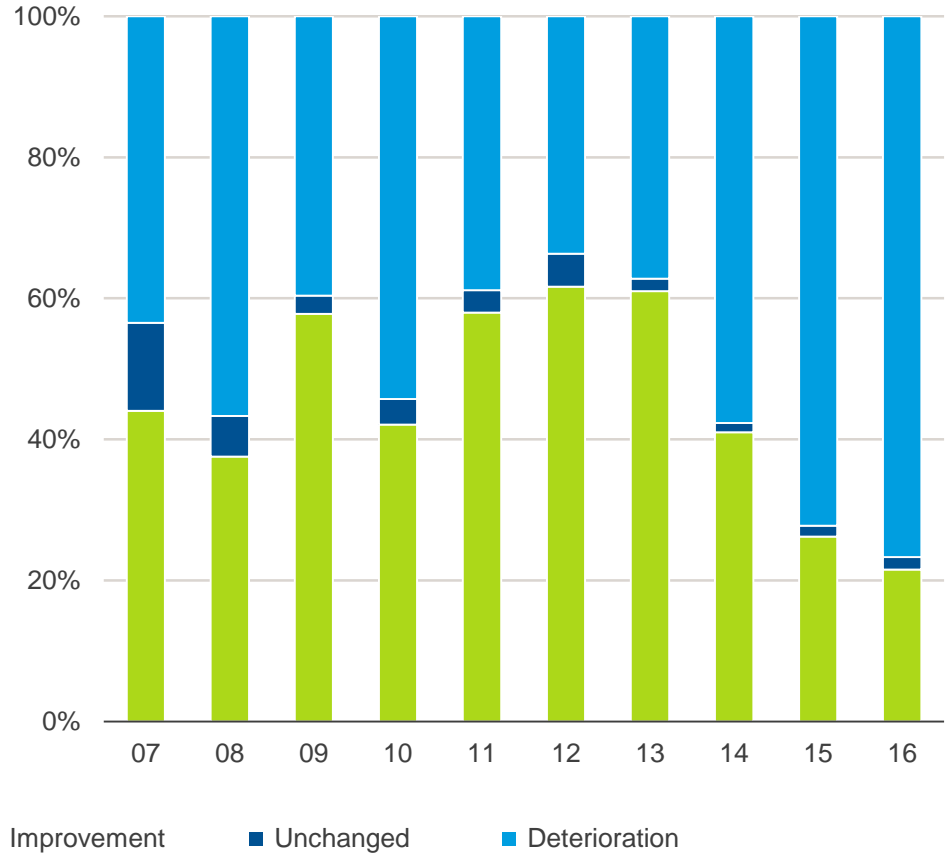
# Continued rate deterioration

## Marine

### Number of non-proportional treaties



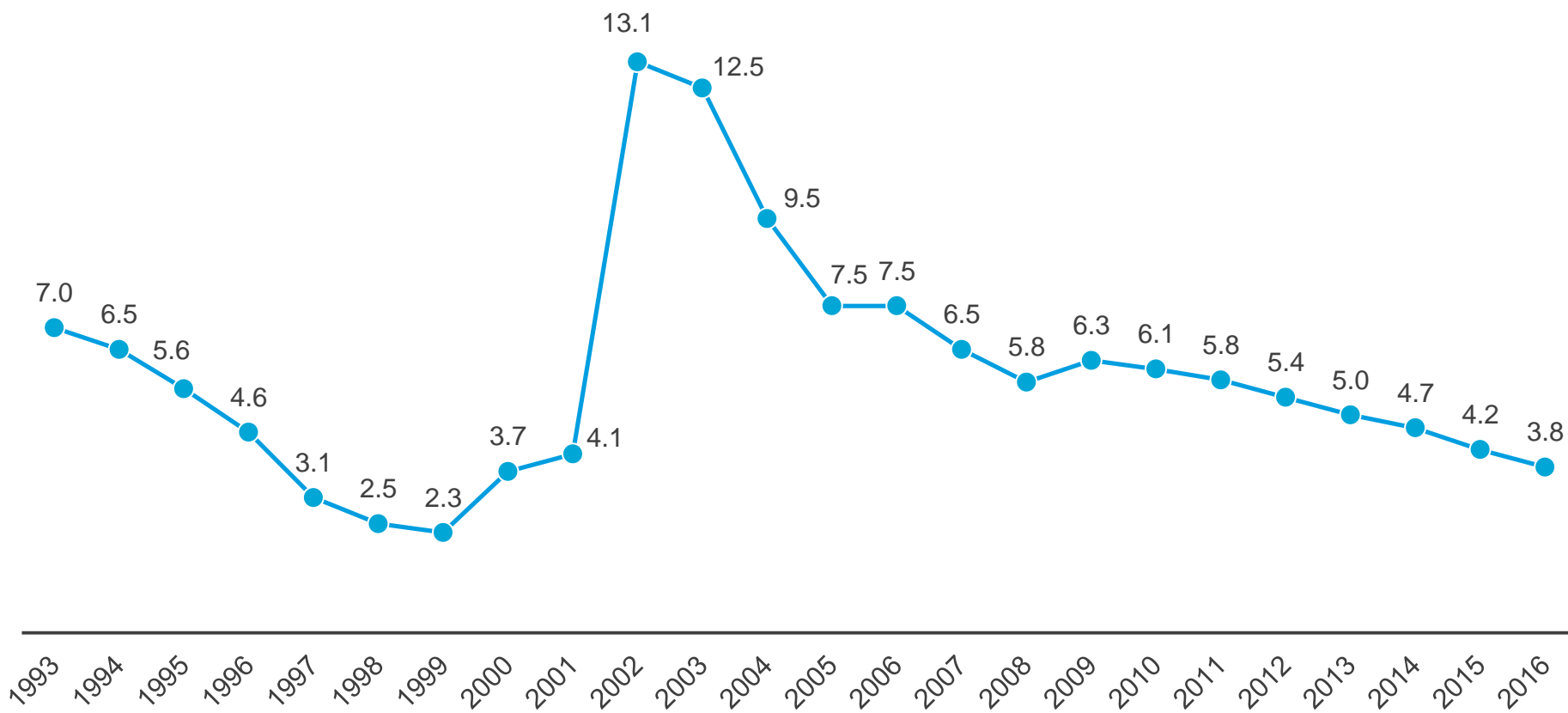
### Comparison of Rate on Line (RoL)



# The market has reached the pre-2001 RoL level

## Aviation RoL index

in %

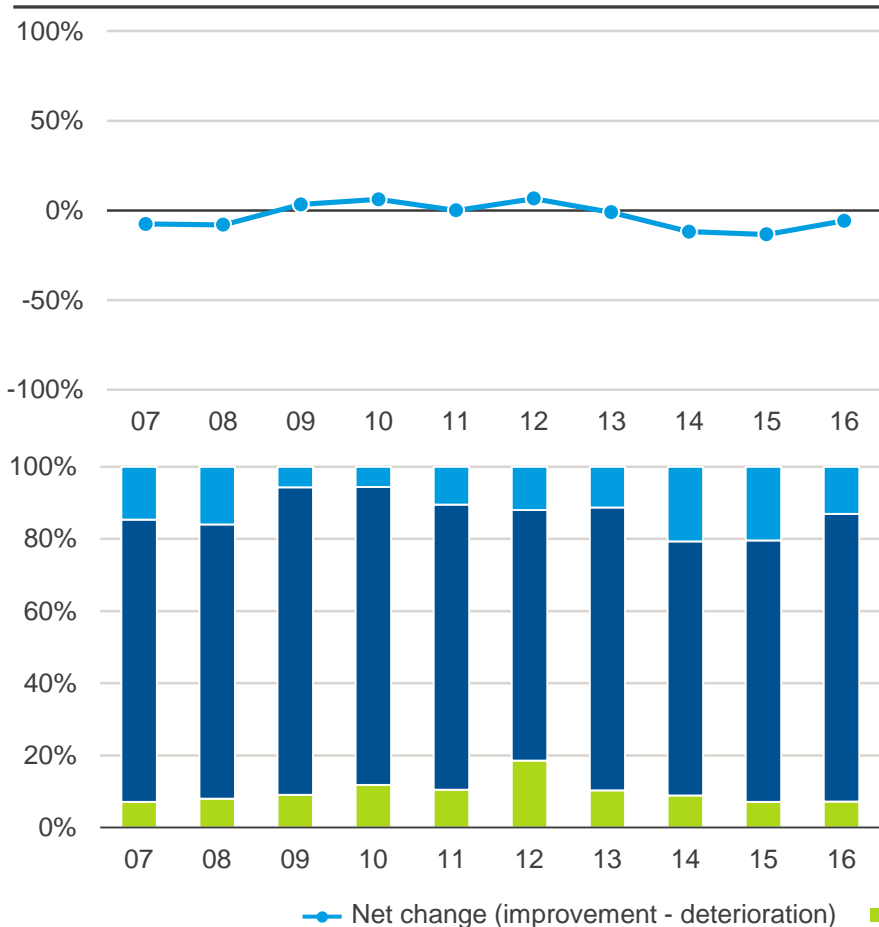


Assessment of market developments derived from the Hannover Re Aviation account  
 Based on known non-proportional layers fully or substantially exposed to a market loss above USD 500 m.

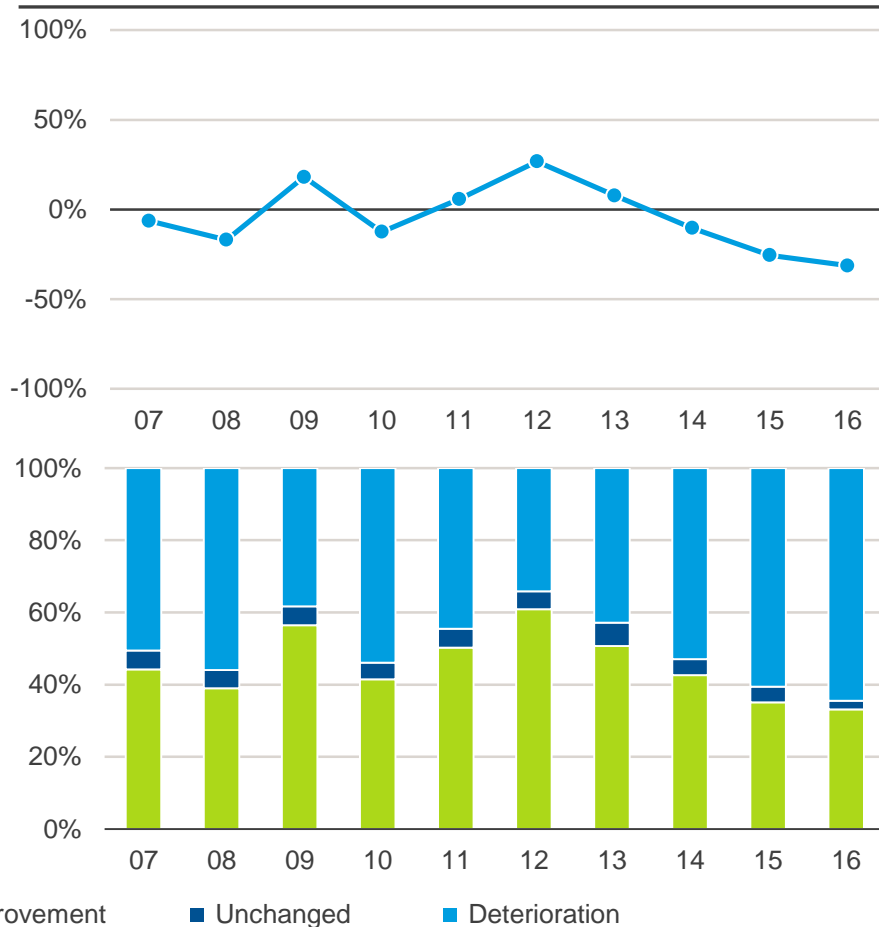
# Proportional commissions stabilising

## Worldwide treaty R/I

Number of proportional treaties<sup>1)</sup>



Number of non-proportional treaties<sup>2)</sup>

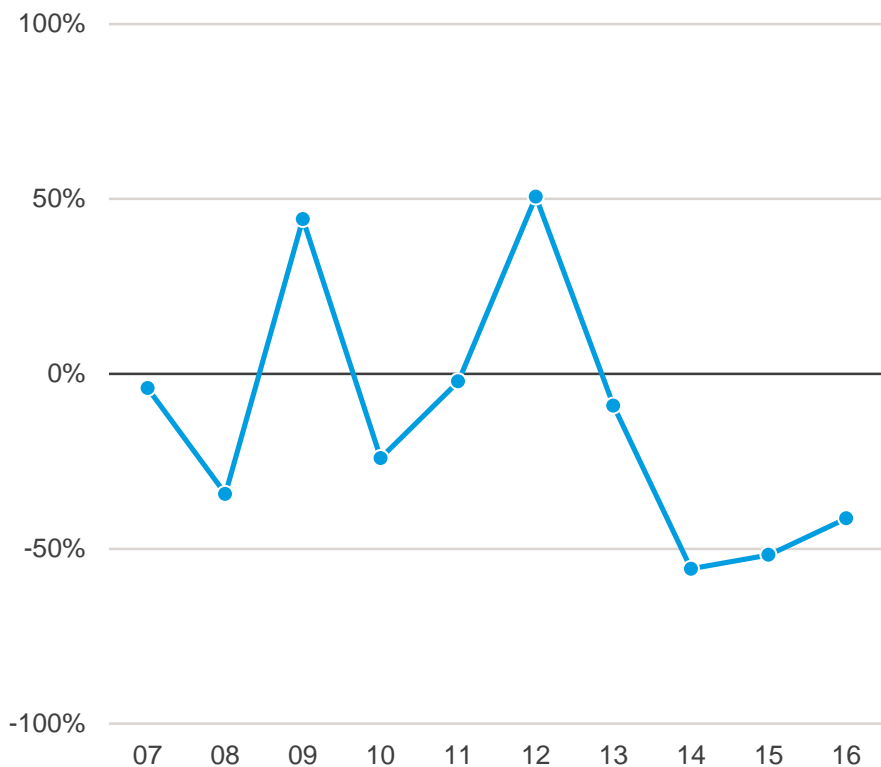


1) Comparison of commission

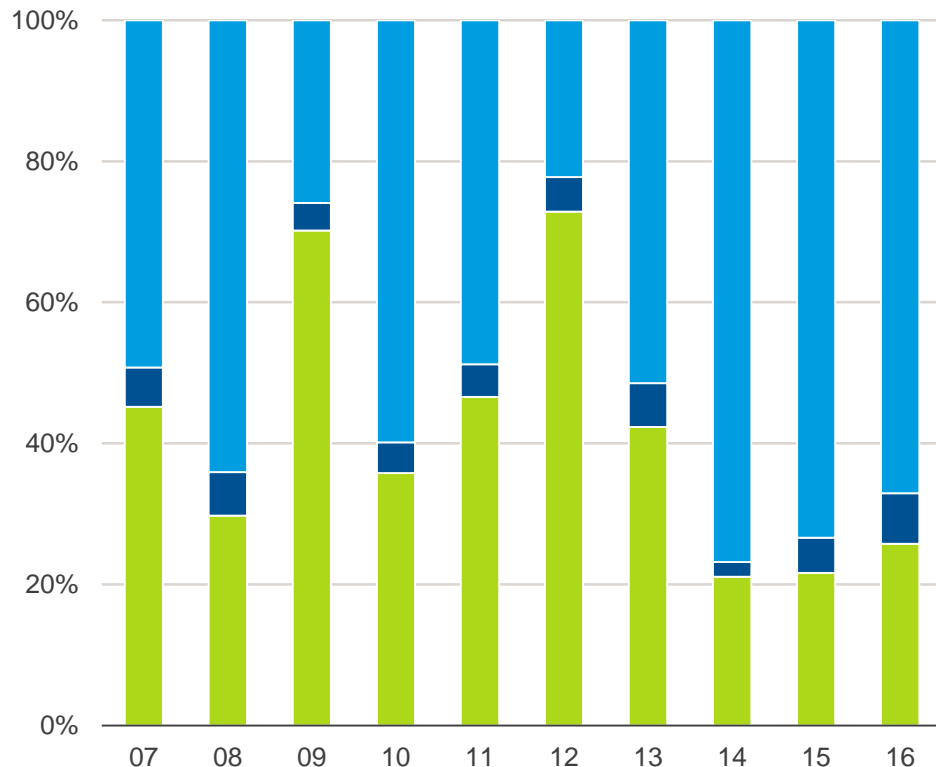
2) Comparison of Rate on Line (RoL)

# RoL deterioration seems to be losing momentum

## Number of Cat XL treaties



## Comparison of Rate on Line (RoL)



—● Net change (improvement - deterioration)
 ■ Improvement
 ■ Unchanged
 ■ Deterioration